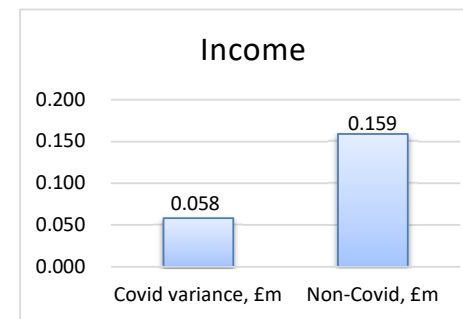
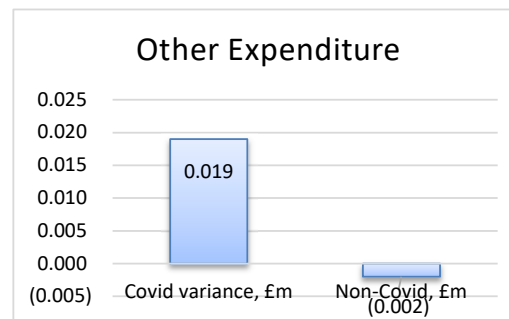
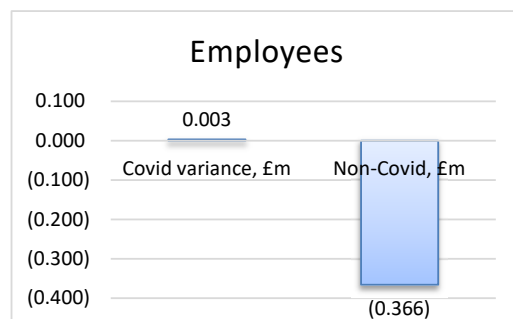


Analysis of Major Variances - Corporate Policy & Resources, £m

Based on Appendix C2



Major Variances Explained

Employees Over/ (Under) spend, £m

Accountancy	(0.030)	Non-COVID	Savings expected due to a vacant posts, partially to be covered by temporary staff
Project Management	(0.050)	Non-COVID	No change from Q2.
Unapportionable CentralO/Heads	(0.269)	Non-COVID	Lower than planned contributions to Surrey County Pension fund.
Other variances less than +/-£20k	(0.014)		
Total explained	(0.363)		

Other Expenditure Over/ (Under) spend, £m

Asset Mgn Administration	(0.107)	Non-COVID	Strategic decision made to reduce payments to contractors.
Development Properties	0.482	Non-COVID	Vacant property costs. Service Charge at Elmsleigh MSCP. Extra costs incurred in Q3 for Security of Whitehouse, Harper House & West Wing developments.
General Property Expenses	(0.061)	Non-COVID	Underspends on external eg surveyors, valuers as more undertaken by staff in-house.
Facilities Management	(0.076)	Non-COVID	Business rates £15k below budget due to split of West Wing. Budget for £28k budget for printer leasing no longer needed as the printer is owned. Other savings from staff working at home (Office Equipment & Furniture etc)
Planned Maintenance Programme	(0.257)	Non-COVID	Planned maintenance work has been delayed due to the end of Runnymede contracts. Procurement process for new contractors resulting in delays. Related underspend to be carried forward into 2022/23 to catch up on delayed works.
Unapportionable CentralO/Heads	0.044	Non-COVID	Staff security costs are expected to be higher than budgeted.
Other variances less than +/-£20k	(0.008)		
Total explained	0.017		

Income Under-recovery, £m

Asset Management Administration	0.166	Non-COVID	Historic issue: 'Landid' saving not removed from budget 2021/22.
Customer Services Mgt & Support	0.028	COVID	No change from Q2.
General Property Expenses	0.030	COVID	COVID Relief for some tenants. Some tenants have also now left.
Other variances less than +/-£20k	(0.007)		
Total explained	0.217		