No.	Assessment	Issue and risk	Recommendations	Management response	Additional specific actions	Responsibl e officer	Target completion date	Completion date	Signed off by Audit Committee	RAG status
AF1	Quality of working papers and clarity of the audit trail	As noted in the summary page, the audit process was hampered by issues with the clarity of the audit trail provided and a substantial number of audit queries back and forth with officers. We have a number of queries for which officers have not responded to us in a timely manner which has impacted the audit conclusion significantly. • The Council's SOA Template had several mapping errors in the	 Review the process used to produce the year end accounts and identify areas where further improvement needs to be made Ensure that all disclosure have supporting working papers and there is a clear mapping between the general ledger and the financial statements 	We agree to review, ahead of the year end, our year end accounts processes, we will ensure all disclosures have supporting working papers with clear mapping, and detailed transaction listings agreeing to financial statements are provided.	Team Training session on Working Papers and Journals to be run in February. Close of accounts timetable will be pro-actively managed to ensure all working papers prepared on time. All Assets and liabilities balances to be reviewed. All balances to have an identified senior accountant to review- built into the Closedown Plan	PT/EG	28/2/25 31/1/25	31/1/25		
		 EFA, the Income and Expenditure by Nature and including mapping issues impacting receivables and payables The working papers to support the financial statements were not immediately available and the engagement team had spent a significant amount of time with officers to obtain the appropriate information. Listings for receivables and payables were not immediately available. Listings for additions are cleansed and only have capital additions being recognised in year. 	Ensure detailed transaction listing agree to financial statements and cleansed listings are provided.		Listings for receivables and payable addressed as part of Close of Accounts Action Plan with listings to e be prepared as supporting evidence.	PT/EG				
		NNDR and Council Tax workings and reconciliations not reconciling.			Treasury Management & Technical Accountant working with Collection Fund specialist to ensure monthly monitoring of Collection Fund (Council Tax and Business Rates) and reconciliations produced and reviewed.	PT				
		Fixed Asset Register did not agree to the financial statements.			New Fixed Asset Register software to be implemented to reconcile to the Financial Statements					

AF2	Review of financial statements	A number of inconsistencies and disclosure omissions were identified during our review of the financial statements. This indicated a lack of internal critical review prior to the financial statements being presented for audit. • Cold Review Points raised in	ensure that disclosures are complete and produced in	We agree to the recommendations. Drafting of a year end timetable is underway, with a complete timetable to be ready by the end of January. We will engage early with the external	Timetable produced & Chief Accountant and Lead manager setting up weekly meetings with GT Audit Manager Accountants will use CIPFA checklist to check against	EG PT	31/1/25	31/1/25	Green
		March 2024 by external audit to facilitate a smooth audit for 23/24 had not been actioned by officers throughout the audit. If resolved, this would have assisted and informed the accounts process including resolving any significant matters.	 Ine with code requirements. Officers review the requirements of the CIPFA code and any changes pertaining to the year under audit. 	auditors on any significant issues.	Senior finance officers to review Code to identify any changes to the Close of Accounts timetable , disclosures, process etc	PT/EG			
		Review of the Accounts, a number of points were raised during the audit by the engagement team. Responses were not provided in a timely manner and were still outstanding or unresolved at the time of writing this report.	Officers engage early with external audit, to discuss any matters that have significant financial implication for the council, such as any significant disposals, additions, or unusual accounting transactions, etc 24/25		Chief Accountant to seek weekly update meetings with GT Audit Manager	PT			
AF3	Bank Reconciliatio n Process and Cash and Cash Equivalents	As noted in the report, our review of the bank reconciliation process identified that the process in place was overly complex and due to the amalgamation of different general ledger account codes that form part of the bank balance. This made identification of reconciling items and their clearance difficult. There were also other issues identified in our review of cash and cash equivalent • 4 bank account confirmations did not have reconciliations - 1 bank account as per the General Ledger for Co-Op was closed in 2016 but it has never been reconciled or cleared from the council's accounting records - There are some petty cash balances as per the General Ledger which have not been reconciled or have had no movement in year (therefore	Perform a review of the bank reconciliation process to simplify the bank reconciliation process and review and clear all old and out of date reconciling items and ensure that amounts included in the reconciliation and the ledger are valid cash items.	We agree to the recommendations. A review of the reconciliation process is being undertaken to simplify the process. This will be done by the end of March, we are in the process of closing bank accounts that are not required and moving balances to one General Ledger code to simply the main bank account reconciliation. After that, there will be two reconciliation to do for two bank accounts (Main & Assets Accounts)	Bank reconciliation was an is being produced monthly. The issue was there were a few dormant accounts which were not being fed in. These accounts have now been closed	AD	02/03/2025	02/03/2025	Green

		unclear the last time these accounts were reviewed) - Reconciliation process requires improvement to ensure there are appropriate clearing of both receivables and payables from the council's records and balances. • Without adequate bank reconciliations in place, we are unable to confirm the balance as at 31st March 2024 is fairly stated. In addition, the bank reconciliation also interacts with the payables and receivables balance, ensuring these are up to date and not materially misstated.							
AF4	Journals and quality of audit evidence	Journal entries are used to post both standard and non-standard transactions in Council's general ledger. Management override of controls of an organisation's records often involves the manipulation of the financial reporting process by recording inappropriate or unauthorised journal entries which may occur throughout the reporting period or at the period end.	Review their arrangements for journals posted and ensure policies are updated appropriately to reduce the risk of error or incorrect posting of journals. This could be through ensuring people approving the journals understand the purpose of the journal and audit evidence and explanations are provided.	We agree with the recommendations and will improve training to the accountants - Mid February	Training on Journals being run. All Journals will be subject to a review by a senior accountant- system has been changed to facilitate	PT	02/11/2025		Green
		Our testing of journals identified a number of issues. • Journals erroneously posted at year end for revaluation adjustments and in some cases crediting the general fund for accumulated depreciation as opposed to the revaluation reserve, writing off assets incorrectly on revaluations that still existed at year end, • Quality of audit evidence provided for posting of journals needs improving, so that the trail can be followed through by the							
AF5	Commercial	approve and creates an adequate audit trail. Our Review of commercial rental	The Council needs to put in place	The Finance team	A review of the rent incentives pre	BH/EG/	28/02/2025		
	Rental Income:	income identified that the Council: The Council has a material income stream from leases. In our review of	appropriate arrangements for the ensuring commercial rental income is accounted for in line with prevalent accounting	started accounting for lease incentives in the 2023/24 accounts and included backdated	2023-24 will be carried out. Lease incentives going forward will be clearly communicated to	Assets			

		commercial leases we noted that, the Council did not make any revenue accounting adjustment relating to lease incentives embedded within the Council's operating lease agreements as a lessor in prior years and within the current period as per the requirement in the code. This also needs to be reflected in the accounting policies appropriately to the readers/users of the accounts. The Council will need to undertake an assessment to determine the impact of not accounting for lease incentives. For example, lease incentives are common within commercial properties and take many forms.	 Ensure appropriate review of commercial income operating leases (as lessor) and determine impact on revenue recognition. Ensure the Council updates its accounting policies for operating leases (as lessor) in line with the relevant accounting standard. Ensure it undertakes a leases audit or review to identify the key information to comply with the requirements of IFRS 16. Ensure there is a consolidated schedule or working paper folder that summarizes information within the commercial rents income (including lease incentive adjustments, rent reviews etc) and income recognized in year of audit, to facilitate audit being able to audit the information in a timely and efficient manner Assess the impact of IFRS 15 for those contracts with customers not under scope of lease income i.e. any applicable service charges and other income 	we have provided evidence of revenue recognition in line with relevant accounting standards.	finance and will be held on an incentives register / schedule on which the year end journal will take place. All incentives as part of the full lease will need to be considered as advised by GT. e.g. if a lease is 10 years but has a break at 5 years, it doesn't matter, incentive spread over 10 years and if any further incentive is to be given at yr 5, this needs to be considered from the start.				
11	FRS 16 mplementati on:	The CIPFA Code has deferred IFRS 16 for local authorities for a number of years. However, most local authorities will be implementing IFRS 16 in 2024/25. There are a number of disclosure requirements which councils are required to make prior to implementation. The Council opted to adopt IFRS 16 voluntarily in 23/24. However, from our review of the accounts, this was not clearly disclosed in the financial statements and our review of the Council's working papers identified issues over completeness and accuracy of the	We would recommend the Council, reverse its work on IFRS 16 and undertake a detailed review in 24-25, in the year, the CIPFA code expects all Local Authorities to implement the new accounting standards. In preparation for the audit of leases accounted for under IFRS 16 the Council may need to review the following: • identified all leases within the public sector adaptation of IFRS 16 where they are a	We agree to the recommendations to add disclosure notes. Our working paper in respect of the refuse vehicles complies with the points raised by GT. We have the peppercorn leases and identified one significant, but not material lease and therefore, will include these in 2024-25.		EG/PT	2023-24 accounts disclosures 5/2/25. Peppercorn rents in 2024-25		

information. Accounting Policies did	lessee (this includes	1
not reflect the current adoption of	peppercorn rentals)	
IFRS 16 and disclosure requirements.		
irks to and disclosure requirements.		
	public sector adaptation of	
	IFRS 16 where they are a	
	lessor	
	identified all leases where	
	they are an intermediate	
	lessor and reassessed	
	whether they are operating	
	or finance leases using the	
	period and value of the head	
	lease rather than the life and	
	value of the underlying asset	
	in the assessment	
	the following information for	
	each lease:	
	- Unique reference	
	- Location of lease	
	documentation	
	- description and class of	
	underlying asset initial	
	cost of right of use asset,	
	commencement date of	
	lease	
	- expiry date, non-	
	cancellable /enforceable	
	term	
	- options to extend (when,	
	cost, likelihood to be	
	applied)	
	- options to terminate	
	(when, cost, likelihood to	
	be applied)	
	- payment pattern(e.g.	
	advance /arrears,	
	monthly /quarterly/	
	annual)	
	- residual value guarantee	
	if any, initial direct costs	
	- lease incentive amount,	
	upfront payments,	
	estimate of rehabilitation	
	costs (dilapidation	
	provision)	
	- interest rate implicit in	
	the lease / council	
	incremental borrowing	
	rate	
	- any non -lease	
	components, rent review	
	dates, lease modifications	

AF7	Accounting for Pooled Investment	As part of the review of the financial statements, we note the council had pooled investment funds and we	We recommend the Council reverses its 23-24 IFRS 16 entries and look to implement this in 2024-25 in line with most public sector bodies. Management need to undertake a review of its pooled investment and consider the classification of	We agree to the recommendation, however it should be	As it will take 6 months to receive the funds from draw down we will need to take this into account in	PJ/EG	31/05/2025		
	Funds	requested management review the classification and accounting treatment of its investments.	the pooled investments as to whether they come under the scope of IFRS9.	noted that since a decision by Council in October 2024, the Council has been drawing down its pooled funds with the majority of funds now closed with only fund (value of £2.5m currently showing a £370k valuation gain) likely to be still open at 31/3/24 before it is closed in summer of 2025. This will mitigate the impact of IFRS9 on the Council. Moving forwards, we will not have any pooled funds to review.	2024-25. Thereafter will cease to be applicable				
AF8	Group Accounts (Consolidatio n Process and Accounting Disclosures)	In our review of the Group Accounts, the Council's Group Accounts, we identified a number of weaknesses relating to the group consolidation process. We were provided with a basic spreadsheet of the council's group consolidation but no supporting evidence workings. In our review we noted: Errors noted within the Group Movement In Reserves Statement. Missing disclosure misstatements (missing material notes to the accounts, i.e EFA PPE Note, Investments, Receivables, Payables, and potentially provisions, unusable reserves)	Management should review and address the findings in our review of the 23/24 financial statements. These matters should be addressed prior to completion of the 24/25 financial statements, with responses shared with the auditors on expected treatment of each of the issues identified to avoid these issues being rolled forward into 25/26 financial statements unaddressed. This will facilitate a smooth and efficient audit group accounts preparation and audit process. We have set for this action to be addressed by March 2025.	We agree to the recommendation. Chief Accountant will address in 2023-24 Draft Statement of Accounts by the end of February 2025.		PT	11/02/2025		

AFO	Group	In our review of the Group Accounts,	Management should review our	Mo agree to the	Complete the briefing paper	PT	28/02/2025		
AF9	Group	<u> </u>	-	We agree to the	Complete the briefing paper	1	28/02/2025		
	Accounts	we requested management to	briefing paper and provide	recommendation (note					
	(Agreements	provide us with a briefing paper	responses to our queries as to	the typo in the					
		which included the accounting	whether the Council has	recommendation) to					
	and	treatment and supporting evidence	appropriately considered the	be completed by end of					
	Accounting)	(i.e. agreements in place between	accounting treatment of	February 2025.					
		the council and its subsidiaries). We	transactions between the Council						
		need to understand the relationships	and its subsidiaries including						
		between the Council (as parent) and	evidence to support the entries.						
		its components.	There may potentially be						
			complex arrangements and						
		In addition, briefing papers were also	accounting considerations not						
		requested relating to the accounting	being appropriately reflected						
		treatment of the following:	within its agreements. We would						
			prefer a set of responses to be						
		 Loans (long term and short term) 	provided to us by March 2025.						
		advanced to its subsidiaries and							
		how these are accounted for							
		between the two components							
		 Asset disposed by the Council to 							
		its subsidiaries and how these							
		are accounted for by both the							
		Council and the subsidiaries							
		Deferred Capital Receipts within							
		the accounts of the council and							
		how these are being accounted							
		for							
		Whether Minimum Revenue							
		Provision is being extended to							
		these assets and loans.							
		There is a risk that transactions							
		between the Council and its							
		Subsidiaries are not being							
		appropriately accounted for i.e.							
		noting the substance of the							
		transaction over form. There is a risk							
AF1	Collection	During the audit, we were not	We recommend that the Council	The Council has taken	Revised NNDR 3 to 2023-24	PJ	5/2/2025 &	05/02/2025	
0	Fund	provided with adequate working	undertake a review of its	steps to strengthen its	submitted in February, going		28/2/25		
	(Business	papers that reconciled the collection	collection fund workings for	Collection Fund	forward monthly revenue				
	Rates and	fund entries. This included an	23/24 (and potentially prior	Account monitoring	monitoring of the collection fund				
	Council Tax)	appropriate reconciliation between	years). There needs to be	bringing a sector expert	will take place				
	,	the General Ledger and the Academy	adequate reconciliation	who will support the in-	·				
		System for the financial year 23/24.	undertaken between the system	house team on a one					
		The Collection Fund entries should	and the general ledger and	day a week basis during					
		be reconciled to the appropriate	collection fund entries disclosed	2025, with a remit to					
		reports from the system, and these	in the accounts. Collection Fund	improve monitoring,					
		entries should also be updated and	workings should follow, guidance	improve working					
		reconciled to the General Ledger.	as per the Code. In addition, we	papers and build					
		There should also be a further	recommend, provide information	internal expertise and					
		reconciliation from the sub-system	pertaining to reliefs applied to	resilience .					
		to the NNDR3 report.	accounts in a timely manner.						
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		In addition, we were unable to							
		complete our review of the reliefs							
		applied to business rates and council							
		tax accounts. This information was							
		not provided in a timely manner by							
		council staff.							
AF1	Fixed Asset	A Fixed Asset Register (FAR) is a	Establish a process to perform	We agree to the	While we wait for the software	PJ	28/02/2025		
1	Register	detailed list of all fixed assets which	and annual review of assets to	recommendation. To	package to be implemented,	' '	20/02/2023		
-	Register	are owned by a business. Its main	ensure that all disposals and	assist in addressing	Officers will review and agree the				
		purpose is to enable an organisation	reclassifications are amended	improvements to the	Fixed Asset Register to the GL				
		to accurately record and maintain	leciassifications are afficined	Fixed Assets Register	Tixed Asset Register to the GL				
		both financial and non-financial	The Council should review its FAR	the Finance team will					
		information pertaining to each asset.	and determine whether it is fit						
		The FAR is supposed to be reconciled	for purpose, and ensure its	revert to progressing,					
		• •	layout is appropriate. The FAR	as a matter of urgency,					
		to the general ledger on an annual basis as part of the closed process	provided for audit was on	the procurement and implementation of a					
		·	spreadsheet, and therefore it	Fixed Assets software.					
		and it is also used by the Council's valuer to undertake the annual	was unclear what controls exist	I INCU ASSELS SUILWAIE.					
		valuation exercise. Several issues	over the data (i.e. who can						
		were identified in reviewing the	amend and change data).						
			aniena ana change data).						
		council's property plant and	Council should review its FAR						
		equipment balance and investment	revaluation reserves and						
		properties in the FAR.	impairments and ensure those						
		• The layout and structure of the EAD	are appropriate and no negative						
		The layout and structure of the FAR was difficult to understand and the	Revaluations Reserves exist						
		structure, and there were assets	Revaluations Reserves exist						
		noted in the FAR with negative	A regular process should be put						
		revaluation reserves.	in place for ensuring the FAR is						
		revaluation reserves.	kept up to date, including a						
		Opening Reconciliations –our	process for updating for						
		review of the opening FAR didn't	additions and disposals occurring						
		reconcile to the accounts. A number	during the year.						
		of different versions of the FAR were	daring the year.						
		provided during the audit.	Review the accounting						
		provided during the addit.	treatment of properties bought						
		Disposals – while no disposals were	on behalf of another party or						
		disclosed in the accounts, we	parties or Asset Under						
		identified some assets that were	Construction being built on						
		disposed in year and some assets	behalf of another party and the						
		that no longer exist.	business rationale (i.e. is it for						
		that no longer exist.	service provision or investment						
		Additions – we noted instances of	income, surplus asset, or is it for						
		revenue costs that had been	specific purchase and sale or						
			other reasons.						
		capitalised that will require review.							
		Classification/Reclassification – we							
		noted issues with classification of							
		certain assets, and a lack of clarity							
		over the purpose the Council were							
		holding the assets which could							
		impact the valuations undertaken.							
		impact the valuations undertaken.	<u> </u>	1		1			

AF1 2	PPE & IP Revaluations	•Useful Asset Lives – the asset lives within the FAR drive the depreciation used by the council including potentially MRP. We had no assurance over the values. The Council has not had an audit for 5 years. We note from our review of the revaluations that some assets were not revalued in year, as management have made a judgement that assets below a certain threshold are not to be revalued every year. The requirements from the Code and Financial Reporting Council have increased over the last 5 years. Also, the Council needs to ensure it holds up to date floor areas for all its assets and any discrepancies are appropriately follow-up on and documented.	Following on from the above issue, undertake a full review of its assets in the FAR and confirm their existence (this work should be documented to enable audit trail and follow-up). In addition, we recommend the Council undertakes a full review of its assets in 24/25 for both the Council and Group assets (including reviewing and addressing our findings from our review of their valuations of Investment Properties and Property Plant and Equipment) to ensure these matters are appropriately addressed and to help facilitate timely report and	We agree to the recommendation. To assist in addressing improvements to the Fixed Assets Register the Finance team will revert to progressing, as a matter of urgency, the procurement and implementation of a Fixed Assets software.	Finance will liaise with Assets colleagues to ensure that all the floor area and other information is up to date and available	PJ/Assets	31/03/2025		
			an efficient audit.						
AF1 3	Receivables and Payables	While undertaking the substantive testing of debtors and creditors, we requested management to provide a detailed transaction listing for receivables and payables as at the balance sheet date. We were informed that this was not possible as, only the account code balances could be produced. Therefore, we had to select specific account balances from the listing of codes provided which is not in line with our audit approach and resulted in additional time and delays to our review. - There were balances within Debtors that had a credit balance and there were balances with Creditors that had a debit balance. It was unclear whether these balances are required to adjust relevant account balances or not but these were adjusted by management. - We noted differences between the sub-listings provided for the debtors	Perform review of the debtor and creditor account codes to ensure that balances are appropriate and valid and clear those that are not. • As part of working papers provided to the audit team, debtors and creditors provided for audit should have a detailed transaction listing supported with clear audit trails to avoid delays. • Establish a reconciliation process for all debtors and creditor accounts to ensure the balances are fully supported and valid debtors or creditors (removal of in year balances not impacting the closing balance) • Account Codes should be reviewed and ensure they valid debtors and creditors at year end and appropriate reconciliations done to	We agree with the recommendations.	Addressed in 2024-25 audit plan and discussions with budget managers	Service Accountant s and Budget Managers	31/03/2025		

		and creditors and the relevant account code balances.	ensure the GL and Control Accounts reconcile.						
AF1	Debtors	The Council has a significant number	The Council should undertake a	We agree with the	Addressed in 2024-25 audit plan	Service	31/3/25		
4	Testing	of commercial rents income. Our	detailed review and assessment	recommendations.	and discussions with budget	Accountant	31/3/23		
-		review of the lease incentives, noted	of its commercial leases and		managers	s and			
		that management only started	appropriately adjust income in			Budget			
		accounting for lease incentives in	line with the requirement of the			Managers			
		23/24 (no accounting had been in	standard and corresponding						
		place in prior periods), which	debtor is reflected on the						
		potentially means income in the	balance sheet through out the						
		prior period was not being smoothed	length of the lease.						
		out on a straight-line basis or in a							
		systematic method as required by	The Council needs to put in place						
		the standard IAS 17 and	robust arrangements at year end						
		subsequently IFRS 16 in 24/25.	to ensure receivables or deferred						
		Therefore, there is a risk that	income on the council's balance						
		debtors is potentially materially	sheet is fairly stated and ensuring						
		misstated and we have no assurance	the Council's cash position is						
		or expected impact due to	correctly adjusted for.						
		inadequate record keeping or							
		tracking of income.							
		In addition, our testing of receivables							
		and payables testing, we							
		understand, the council bills							
		commercial rents in advance on a							
		quarterly basis to commercial lease							
		holders, one of the quarterly billing							
		takes place in March. The Council							
		uses Cushman and Wakefield's as its							
		agent and there are scenarios							
		whereby tenants may have paid							
		Cushman &Wakefield for the							
		following period that requires an							
		adjustment to the tenants account,							
	i.e. debto deferred	i.e. debtor being cleared and							
		deferred income or liability being							
		recognised. While the does adjust							
		accounts at year end, this is based							
		on when Cushman & Wakefield							
		notifies the Council and the timing of							
		those payments				1			

AF1 5	Trade Payables.	In our review of creditors, we noted a balance that was unsupported relating to Covid-19 Grants potentially payable back to MHCLG, but no record keeping was provided to prove whether this was a payable or not (i.e. we would have expected a record of the grant provided and corresponding expenditure against the grant to arrive at the amount outstanding). This balance and other similar balances on the council's	In addition to the issue noted on working papers being inadequate. Arrangements should be put in place to review balances on the Council's general ledger that have been rolled forward for a number of years and ensure these are matched to subsequent payments or appropriately cleared.	We agree with the recommendations. A review will take place on the £2.4m balance prior to the year end 2024-25	ВН	31/03/2025		
		ledger will need to be reviewed. Management have proposed to adjust the payables balance upwards by £2.4m for debit balances that they've informed us should have been debtors. In addition, there were additional errors that required adjustments to the payables balances. We were unable to obtained assurance over the payables from our testing.						
AF1 6	Minimum Revenue Provision.	Based on our review of the MRP from the limited information we have been provided by officers and fact we have no background information or audited prior years, there is a risk that the council's MRP is understated as it currently charges 1% of its CFR against an industry benchmark of 2%. The annuity method defers the MRP charges towards the future, therefore, they will be greater charge or burden to the Council's General Fund, and particularly if benefits from assets acquired does not materialise as projected. We have seen recent examples within the public sector of council's who have not appropriately charged MRP and the associated financial challenges this creates.	 Management provide a briefing paper to audit, including evidence of the advice and associated reports and information provided by their adviser (Arlingclose) historically and currently (at present) including management's review of the outputs, clearly setting-out their own judgement and rationale for the key assumptions and inputs. This analysis clearly document the MRP applied on an asset by asset level and why it deems this appropriate and prudent. We recommend this information be shared with members, for them to be informed of the key judgements and assumptions management are making and overall impact to the financial sustainability of the Council. A clear review of the asset lives adopted by the Council within its MRP calculations from a qualified professional and how these align 	We agree to the recommendations-more information will be provided on MRP in future for councillors Given that the Council in line with one of the options under the guidance is using the annuity method and that the Council's debt was all taken out relatively recently mainly in the period 2016-18 it is not surprising that at this stage the annual MRP percentage is below 2% but under the annuity method it increases each year and ensures ultimately the full MRP is made. Whilst correct that MRP in future years will be greater at the same interest payments (particularly given rate of interest is	PJ/BH/EG	31/03/2025		

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		to the Council's asset strategy	fixed) will fall so the						
		and current MRP asset lives.	two elements broadly						
		Undertake a sensitivity analysis	balance each other out.						
		of applying different inputs and	Arlingclose have been						
		assumptions to the MRP model	working with the						
		and expected impact and provide	Finance team over the						
		explanations on why the current	last few years and have						
		inputs/assumptions are	reviewed our work and						
		appropriate.	confirmed that our						
		Resolve the Fixed Asset	figures are correct.						
		Register issues noted in this	They are currently						
		report and inconsistencies in AUC	working on a review of						
		 which are not being charged 	MRP and linking this to						
		MRP as per the policies adopted.	the CFR and Liability						
		Assess the impact of not	benchmark.						
		currently AUC currently delayed							
		or being disposed off (originally							
		acquired via borrowing).							
		Assess the impact of not							
		charging MRP for loans advanced							
		to third parties and subsidiaries							
		for capital purpose.							
		Provide the workings and any							
		advice provided by Arlingclose on							
		the over-provision applied in							
		21/22 being recovered in future							
		years.							
		Consider reviewing and							
		assessing the impact of the new							
		MRP guidance that will come into							
		effect from 1st April 2025.							
		In addition to the MRP policies							
		adopted by the council being							
		shared with members on an							
		annual basis, management							
		should provide greater details for							
		members on the key inputs and							
		assumptions driving the MRP							
		calculations for the Council and							
		provide the profiling of expected							
		General Fund impact for future							
		years and income projections							
		from associated investments							
		underpinned by robust							
		projections and assumptions.							
AF1 Minimum	Based on our review of the MRP	p. ojections and assumptions.			PJ/BH/EG	31/03/2025			
7 Revenue	from the limited information we				13/011/10	31/03/2023			
Provision.	have been provided by officers and								
FIOVISIOII.	fact we have no background								
	information or audited prior years,								
	there is a risk that the council's MRP								
	mere is a risk that the country sivike							<u> </u>	1

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	is understated as it currently charges							
	1% of its CFR against an industry							
	benchmark of 2%.							
	The annuity method defers the MRP							
	charges towards the future,							
	therefore, they will be greater							
	charge or burden to the Council's							
	General Fund, and particularly if							
	benefits from assets acquired does							
	not materialise as projected.							
	mot materialise de projecteur							
	We have seen recent examples							
	within the public sector of council's							
	who have not appropriately charged							
	MRP and the associated financial							
	challenges this creates.							