

Assets Management

Appendix B

Results to 30-Sep-25	Budget	Forecast	Variance of	Comments
	Revised	Outturn	Forecast from Revised Bgt	
	£	£	£	
Employees	1,079,200	1,060,300	(18,900)	Underspend expected due to vacant posts, partially being covered by additional overtime payments and agency staff. Bluebox Property Management, Accounting system and license costs are forecasted to be higher than budgeted. Additional expenditure forecasted for property consultant appointed by commissioners (£75k).
Other Expenditure	(326,400)	(296,500)	29,900	
Income	(394,700)	(388,400)	6,300	
Asset Mgn Administration	358,100	375,400	17,300	
Employees	0	0	0	An adverse variance has arisen due to unbudgeted void costs associated with holding Thameside House. However, the Council has accepted an offer to dispose of this asset, which will bring any unanticipated revenue costs to an end, which might occur just before the year-end. There are weekly inspections ongoing at Hanover House plus security and rental of steel shutters at Ashford victory place. The majority of overspend on Oast House is due to the extra cost for vacant Council Tax on No.34 Kingston Road (looking into progressing for demolition) and ongoing pest services.
Other Expenditure	101,900	591,000	489,100	
Income	(34,800)	(34,800)	0	
Development Properties	67,100	556,200	489,100	
Employees	255,500	219,500	(36,000)	Underspend due to a role being vacant for 5 months Overspend forecasted due to increased utilities bills, including electricity and gas, than budgeted.
Other Expenditure	467,100	510,200	43,100	
Income	(24,100)	(24,200)	(100)	
Facilities Management	698,500	705,500	7,000	
Employees	0	0	0	This is due to unbudgeted ongoing legal costs relating to an adverse possession claim made by a resident.
Other Expenditure	44,400	56,500	12,100	
Income	(125,600)	(118,000)	7,600	
General Property Expenses	(81,200)	(61,500)	19,700	
Employees	0	0	0	
Other Expenditure	3,600	5,900	2,300	
Income	(500)	(2,600)	(2,100)	
Parks Properties Project	3,100	3,300	200	
Employees	237,200	274,600	37,400	Overspend expected due to additional overtime working and additional agency staff to cover a vacant role and staff sickness.
Other Expenditure	1,179,700	1,180,900	1,200	
Income	(3,500)	(6,600)	(3,100)	
Planned Maintenance Programme	1,413,400	1,448,900	35,500	
Employees	0	0	0	
Other Expenditure	0	0	0	
Income	(373,300)	(373,300)	0	
Staines Town Centre Management	(373,300)	(373,300)	0	
Total Employees	1,571,900	1,554,400	(17,500)	
Total Other Expenditure	1,470,300	2,048,000	577,700	
Total Income	(956,500)	(947,900)	8,600	
Net Total	2,085,700	2,654,500	568,800	

Commissioning & Transformation

Appendix C

Results to 30-Sep-25	Budget Revised	Forecast Outturn	Variance of Forecast from Revised Bgt	Comments
	£	£	£	
Employees	1,123,300	1,023,300	(100,000)	Underspend expected due to vacant posts, partially being covered by additional overtime payments. Transaction charges covers all card payments across the Council and will be higher against the budget due to increase in credit card costs.
Other Expenditure	500,500	543,800	43,300	
Income	(304,500)	(304,500)	0	
CServ Management & Support	1,319,300	1,262,600	(56,700)	
Employees	0	0	0	
Other Expenditure	75,500	75,500	0	
Income	0	0	0	
Emergency Planning	75,500	75,500	0	
Employees	0	0	0	
Other Expenditure	10,300	12,700	2,400	
Income	0	(2,400)	(2,400)	
Energy Initiatives	10,300	10,300	0	
Employees	399,000	402,800	3,800	
Other Expenditure	54,500	56,200	1,700	
Income	0	0	0	
HR	453,500	459,000	5,500	
Employees	850,800	775,800	(75,000)	Savings expected due to vacant posts
Other Expenditure	443,600	443,600	0	
Income	0	(5,000)	(5,000)	
Information & Comms Technology	1,294,400	1,214,400	(80,000)	
Employees	79,900	99,900	20,000	Overspend expected due to additional casual staff & overtime payments required to provide training to new members of staff.
Other Expenditure	200	200	0	
Income	0	0	0	
Payroll	80,100	100,100	20,000	
Employees	716,200	676,200	(40,000)	Savings expected due to a vacant post
Other Expenditure	5,100	5,100	0	
Income	0	0	0	
Project Management	721,300	681,300	(40,000)	
Employees	0	0	0	
Other Expenditure	26,100	26,100	0	
Income	0	0	0	
Water Courses & Land Drainage	26,100	26,100	0	
Total Employees	3,169,200	2,978,000	(191,200)	
Total Other Expenditure	1,115,800	1,163,200	47,400	
Total Income	(304,500)	(311,900)	(7,400)	
Net Total	3,980,500	3,829,300	(151,200)	

Community Wellbeing & Housing

Appendix D

Results to 30-Sep-25	Budget	Forecast	Variance of	Comments
	Revised	Outturn	Forecast from Revised Bgt	
	£	£	£	
Employees	533,200	489,600	(43,600)	Savings expected due to 2 vacant posts
Other Expenditure	17,900	19,900	2,000	
Income	(95,200)	(30,100)	65,100	Reduction in grant funding of £95k from NWS Alliance Prevention. Offset by SCC funding for Wellbeing Officer.
Community Care Administration	455,900	479,400	23,500	
Employees	145,100	139,100	(6,000)	Higher Disabled Facilities Grant (DFG) allocation allows a higher management fee to be taken (£34k more than expected). Home Improvement Agency Grant to be received from SCC for £31k.
Other Expenditure	0	3,000	3,000	
Income	(141,400)	(206,600)	(65,200)	
Home Improvement Agency	3,700	(64,500)	(68,200)	
Employees	542,500	544,700	2,200	Largely due to the increase in income from the sale of food across the day centres.
Other Expenditure	308,100	305,600	(2,500)	
Income	(303,300)	(350,100)	(46,800)	
Community Centres	547,300	500,200	(47,100)	
Employees	231,300	263,500	32,200	
Other Expenditure	5,000	5,500	500	
Income	(181,200)	(168,900)	12,300	
OPAL High Needs	55,100	100,100	45,000	
Employees	181,500	184,000	2,500	MoW income doing better than expected.
Other Expenditure	137,800	150,700	12,900	
Income	(199,100)	(228,000)	(28,900)	
Meals on Wheels	120,200	106,700	(13,500)	
Employees	0	0	0	
Other Expenditure	39,000	39,000	0	
Income	0	0	0	
Community Development	39,000	39,000	0	
Employees	0	0	0	
Other Expenditure	238,700	238,700	0	
Income	0	0	0	
General Grants	238,700	238,700	0	
Employees	311,700	404,700	93,000	Increased staffing costs due to use of agency staff and overtime to cover staff vacancies, sickness and holidays of colleagues, prior to a larger review of staffing needs and general structure later in 2025.
Other Expenditure	345,500	348,000	2,500	
Income	(717,100)	(626,700)	90,400	We have had 2 long term voids due to maintenance and poor management of the repairs by MTVH. This has impacted the income. Voids were also not completed to an acceptable standard, so this caused further delays, and further negative impact on the income
Assets Homelessness	(59,900)	126,000	185,900	
Employees	79,000	115,000	36,000	More resources have been directed at the Rough Sleeper Initiative. Asylum dispersal scheme costs expected to be higher due to increased B&B expenditure and Rough Sleeper B&B. HB claimed for people in B&Bs to offset the above.
Other Expenditure	5,067,600	5,191,400	123,800	
Income	(3,786,400)	(3,870,800)	(84,400)	
Homelessness	1,360,200	1,435,600	75,400	
Employees	95,000	95,000	0	
Other Expenditure	192,200	191,400	(800)	
Income	(287,200)	(287,200)	0	
Step-Down Accommodation	0	(800)	(800)	
Employees	1,642,300	1,565,800	(76,500)	Through out the year there has been some vacancies and some budgeted posts here have actuals going to other areas in Housing. This has been corrected in the draft 26/27 budget.
Other Expenditure	102,500	104,800	2,300	
Income	(1,000)	0	1,000	
Housing Needs	1,743,800	1,670,600	(73,200)	
Employees	264,700	317,600	52,900	Cost of staff supporting the refugee schemes. Costs relating to Longford Village scheme closure of passing properties back to the landlord. Extra grant funding to cover the expenditure expected above along with HB rents contributions for people placed in temporary accommodation. Overspends can also be offset by unspent grants from previous years, currently held in earmarked reserves.
Other Expenditure	722,500	784,000	61,500	
Income	(859,600)	(1,007,100)	(147,500)	

Community Wellbeing & Housing

Appendix D

Results to 30-Sep-25	Budget	Forecast	Variance of	Comments
	Revised	Outturn	Forecast from Revised Bgt	
	£	£	£	
Refugee Schemes	127,600	94,500	(33,100)	
Employees	732,200	601,000	(131,200)	We currently have vacancies within the benefit department. HB Admin grant has reduced as the subsidy payments received from central government have been reduced – we have no control on how much we are allocated. This has been partially offset by other DWP related grants received in the year to date.
Other Expenditure	36,300	42,300	6,000	
Income	(300,000)	(247,600)	52,400	
Housing Benefits Admin	468,500	395,700	(72,800)	
Employees	0	0	0	Reduction in expected housing benefit spending due to the transfer of working age claimants to Universal Credit. Reduction in expected housing benefit grant due to the transfer of working age claimants to Universal Credit.
Other Expenditure	21,872,000	15,838,000	(6,034,000)	
Income	(21,759,000)	(15,725,000)	6,034,000	
Housing Benefits Payments	113,000	113,000	0	
Employees	360,200	346,600	(13,600)	
Other Expenditure	18,500	18,300	(200)	
Income	0	0	0	
Leisure Administration	378,700	364,900	(13,800)	
Employees	0	0	0	Additional cost for Eclipse Leisure Centre Insurance (£19k), unexpected invoice for electricity for the old Leisure Centre (£54k) unbudgeted expenditure for Eclipse sign (£7k) and legal advice in regards to closing the learner pool at Eclipse (£6k) earlier in the year.
Other Expenditure	524,500	610,300	85,800	
Income	(460,900)	(460,900)	0	
Leisure Centres	63,600	149,400	85,800	
Employees	12,600	12,600	0	
Other Expenditure	5,700	6,000	300	
Income	(4,600)	(5,300)	(700)	
Resource Centre	13,700	13,300	(400)	
Employees	1,600	1,600	0	
Other Expenditure	22,400	22,400	0	
Income	(10,600)	(10,600)	0	
Sports and Active Lifestyle	13,400	13,400	0	
Employees	0	0	0	
Other Expenditure	0	0	0	
Income	(49,900)	(49,900)	0	
Sunbury Golf Club	(49,900)	(49,900)	0	
Employees	0	0	0	
Other Expenditure	2,900	2,900	0	
Income	(8,000)	(4,000)	4,000	
Museum	(5,100)	(1,100)	4,000	
Employees	0	0	0	
Other Expenditure	18,700	18,700	0	
Income	0	0	0	
Youth	18,700	18,700	0	
Employees	1,500	1,500	0	
Other Expenditure	30,300	30,300	0	
Income	(3,000)	(3,000)	0	
Arts Development	28,800	28,800	0	
Total Employees	5,134,400	5,082,300	(52,100)	
Total Other Expenditure	29,708,100	23,971,200	(5,736,900)	
Total Income	(29,167,500)	(23,281,800)	5,885,700	
Net Total	5,675,000	5,771,700	96,700	

Finance & Corporate Services

Appendix E

Results to 30-Sep-25	Budget	Forecast	Variance of	Comments
	Revised	Outturn	Forecast from Revised Bgt	
	£	£	£	
Employees	1,079,700	1,079,700	0	Additional payments expected of £225k to Consultants for Best Value related work and remainder higher software charges due to increase maintenance fee for the financial system and additional fixed asset register software , brought in to address one of the external audit recommendations.
Other Expenditure	(32,200)	231,300	263,500	
Income	0	0	0	
Accountancy	1,047,500	1,311,000	263,500	
Employees	242,100	242,100	0	
Other Expenditure	2,700	2,700	0	
Income	0	0	0	
Chief Executive	244,800	244,800	0	
Employees	319,200	321,400	2,200	
Other Expenditure	400	200	(200)	
Income	0	(100)	(100)	
Deputy Chief Executives	319,600	321,500	1,900	
Employees	372,800	778,700	405,900	Additional payments expected of £450k to Commissioners for Best Value related work, addressing external audit recommendations, Best Value statutory directions, etc. This was partially offset by lower costs relating to market supplements.
Other Expenditure	828,900	868,300	39,400	
Income	0	(66,600)	(66,600)	
Corporate Management	1,201,700	1,580,400	378,700	
Employees	321,900	311,400	(10,500)	Savings expected due to a vacant post
Other Expenditure	127,400	86,200	(41,200)	
Income	0	0	0	
Corporate Publicity	449,300	397,600	(51,700)	
Employees	0	0	0	
Other Expenditure	0	0	0	
Income	0	(4,500)	(4,500)	
Corporate Savings	0	(4,500)	(4,500)	
Employees	12,200	29,600	17,400	
Other Expenditure	411,400	399,500	(11,900)	
Income	0	0	0	
Democratic Rep & Management	423,600	429,100	5,500	
Employees	0	0	0	
Other Expenditure	368,200	368,200	0	
Income	0	(400)	(400)	
Insurance	368,200	367,800	(400)	
Employees	106,000	108,000	2,000	
Other Expenditure	2,500	2,300	(200)	
Income	0	0	0	
MaT Secretariat & Support	108,500	110,300	1,800	
Employees	0	0	0	
Other Expenditure	0	100	100	
Income	0	0	0	
Spelthorne Family Support	0	100	100	
Employees	761,900	660,300	(101,600)	Based on actual monthly payments to date, superannuation payments to SCC are expected to be lower based on number of staff in the posts (£100k).
Other Expenditure	108,400	105,600	(2,800)	
Income	0	0	0	
Unapportionable CentralO/Heads	870,300	765,900	(104,400)	
Total Employees	3,215,800	3,531,200	315,400	
Total Other Expenditure	1,817,700	2,064,400	246,700	
Total Income	0	(71,600)	(71,600)	
Net Total	5,033,500	5,524,000	490,500	

Legal & Elections

Appendix F

Results to 30-Sep-25	Budget	Forecast	Variance of	Comments
	Revised	Outturn	Forecast from Revised Bgt	
	£	£	£	
Employees	0	0	0	
Other Expenditure	253,400	260,900	7,500	
Income	0	0	0	
Audit	253,400	260,900	7,500	
Employees	313,300	213,300	(100,000)	Savings expected due to vacant posts
Other Expenditure	26,400	26,300	(100)	
Income	0	0	0	
Committee Services	339,700	239,600	(100,100)	
Employees	329,000	298,000	(31,000)	Savings expected due to a vacant post, partially to be covered by agency staff
Other Expenditure	6,000	5,600	(400)	
Income	0	0	0	
Corporate Governance	335,000	303,600	(31,400)	
Employees	2,300	5,400	3,100	
Other Expenditure	8,700	10,800	2,100	
Income	0	0	0	
Elections	11,000	16,200	5,200	
Employees	201,100	176,100	(25,000)	Savings expected mainly due to vacant posts one of which is unlikely to be filled.
Other Expenditure	94,700	102,700	8,000	
Income	(1,000)	(1,000)	0	
Electoral Registration	294,800	277,800	(17,000)	
Employees	741,600	691,600	(50,000)	Savings expected due to vacant posts, partially being covered by agency staff
Other Expenditure	(27,000)	(22,500)	4,500	
Income	(35,700)	(35,700)	0	
Legal	678,900	633,400	(45,500)	
Total Employees	1,587,300	1,384,400	(202,900)	
Total Other Expenditure	362,200	383,800	21,600	
Total Income	(36,700)	(36,700)	0	
Net Total	1,912,800	1,731,500	(181,300)	

Neighbourhood Services

Appendix G

Results to 30-Sep-25	Budget Revised	Forecast Outturn	Variance of Forecast from Revised Bgt	Comments
	£	£	£	
Note: SAT = Spelride				
Employees	201,600	189,600	(12,000)	
Other Expenditure	53,700	53,700	0	
Income	(77,700)	(82,700)	(5,000)	
SAT	177,600	160,600	(17,000)	
Employees	0	0	0	
Other Expenditure	3,600	3,600	0	
Income	0	0	0	
Abandoned Vehicles	3,600	3,600	0	
Employees	0	0	0	
Other Expenditure	22,800	22,800	0	
Income	(44,900)	(45,400)	(500)	
Allotments	(22,100)	(22,600)	(500)	
Employees	0	0	0	
Other Expenditure	23,500	24,200	700	
Income	0	0	0	
Bus Station	23,500	24,200	700	
Employees	361,600	376,600	15,000	
Other Expenditure	813,300	839,100	25,800	Electricity charges are expected to be higher
Income	(1,658,800)	(1,780,800)	(122,000)	Car Parking Fees & charges increased income due to higher fees being implemented since October 2024 as a result of the parking order revision.
Car Parks	(483,900)	(565,100)	(81,200)	
Employees	0	0	0	
Other Expenditure	36,400	36,500	100	
Income	(447,500)	(497,500)	(50,000)	Income is expected to be higher due to more burials
Cemeteries	(411,100)	(461,000)	(49,900)	
Employees	143,000	142,700	(300)	
Other Expenditure	181,900	181,400	(500)	
Income	0	0	0	
Community Safety	324,900	324,100	(800)	
Employees	0	0	0	
Other Expenditure	121,000	131,100	10,100	
Income	0	0	0	
Depot	121,000	131,100	10,100	
Employees	0	0	0	
Other Expenditure	13,600	30,000	16,400	Overspends funded through Revenue Reserves
Income	0	0	0	
Environmental Enhancements	13,600	30,000	16,400	
Employees	1,254,300	1,454,300	200,000	Salaries costs are expected to be higher due to contract work undertaken on behalf of Surrey County Council, please see note below against income line
Other Expenditure	645,100	645,100	0	
Income	(67,500)	(351,400)	(283,900)	Contract income to manage highway verges and weeds maintenance within Spelthorne on behalf of Surrey County Council
Grounds Maintenance	1,831,900	1,748,000	(83,900)	
Employees	1,294,600	1,264,600	(30,000)	Savings expected due to vacant posts, partially being covered by agency & temporary staff
Other Expenditure	132,800	132,800	0	
Income	(28,200)	(80,400)	(52,200)	Additional income of £30k from Heathrow Airport Ltd for Site Patrols and data capturing for Stanwell Taxi exclusion zone is offset by overtime costs and remainder for expected higher Penalty Notices income due to more activity.
Neighbourhood Serv Mgt Support	1,399,200	1,317,000	(82,200)	
Employees	0	0	0	
Other Expenditure	64,600	59,400	(5,200)	
Income	(76,400)	(84,600)	(8,200)	
Parks Strategy	(11,800)	(25,200)	(13,400)	
Employees	0	0	0	
Other Expenditure	0	0	0	
Income	0	0	0	

Neighbourhood Services

Appendix G

Results to 30-Sep-25	Budget Revised	Forecast Outturn	Variance of Forecast from Revised Bgt	Comments
	£	£	£	
Public Conveniences	0	0	0	
Employees	0	0	0	
Other Expenditure	7,800	6,600	(1,200)	
Income	(29,900)	(29,900)	0	
Public Halls	(22,100)	(23,300)	(1,200)	
Employees	1,607,600	1,657,600	50,000	Vacant posts and long term sickness being covered by agency staff with higher costs
Other Expenditure	580,500	580,500	0	
Income	(1,204,600)	(1,206,500)	(1,900)	
Refuse Collection	983,500	1,031,600	48,100	
Employees	0	0	0	
Other Expenditure	138,600	140,800	2,200	
Income	(200,000)	(200,000)	0	
Staines Market	(61,400)	(59,200)	2,200	
Employees	711,400	661,400	(50,000)	Savings expected due to vacant posts, partially being covered by agency staff
Other Expenditure	208,000	208,000	0	
Income	(46,600)	(46,600)	0	
Street Cleaning	872,800	822,800	(50,000)	
Employees	0	0	0	
Other Expenditure	0	207,100	207,100	Additional Recycling payments expected to be paid to Surrey Heath BC due to change of recycling financial mechanism
Income	(1,173,500)	(1,789,900)	(616,400)	PePR grant allocation of £593k higher than expected and the remainder relates to higher income expected due to change of recycling financial mechanism.
Waste Recycling	(1,173,500)	(1,582,800)	(409,300)	
Total Employees	5,574,100	5,746,800	172,700	
Total Other Expenditure	3,047,200	3,302,700	255,500	
Total Income	(5,055,600)	(6,195,700)	(1,140,100)	
Net Total	3,565,700	2,853,800	(711,900)	

Place, Protection & Prosperity

Appendix H

Results to 30-Sep-25	Budget	Forecast	Variance of	Comments
	Revised	Outturn	Forecast from Revised Bgt	
	£	£	£	
Employees	367,100	284,500	(82,600)	Savings due to one vacant post wef August.
Other Expenditure	81,800	81,500	(300)	
Income	(427,500)	(322,800)	104,700	Reduction in income due to staff shortages, and the public going to the private sector instead as a result. Unable to provide a satisfactory service.
Building Control	21,400	43,200	21,800	
Employees	0	0	0	Expenditure to be funded by in year receipts or from earmarked reserve for CIL.
Other Expenditure	0	0	0	
Income	0	0	0	
Community Infrastructure Levy	0	0	0	
Employees	138,800	137,800	(1,000)	
Other Expenditure	91,000	91,300	300	
Income	0	(5,000)	(5,000)	Donation to the Memorial Gardens playarea project
Economic Development	229,800	224,100	(5,700)	
Employees	1,455,600	1,520,400	64,800	This figure includes an additional for approved £93.6K In-Year Growth Bid for 2x Residential EHO's to deal with on-going additional workloads, plus an additional £90K for contract staff to clear backlog agreed by Administration August 2025. Current savings in salaries will be offset by recruitment of 2x vacant posts
Other Expenditure	51,800	75,000	23,200	Increase in Legal Costs, costs of hearing for Amusement Establishment Licence in Ashford
Income	0	(50,000)	(50,000)	Remediation Enforcement Grant received.
Environmental Health Admin	1,507,400	1,545,400	38,000	
Employees	1,200	1,200	0	
Other Expenditure	147,300	147,400	100	
Income	(3,200)	(3,200)	0	
Environmental Protection Act	145,300	145,400	100	
Employees	0	0	0	
Other Expenditure	2,700	2,700	0	
Income	(1,800)	(1,800)	0	
Food Safety	900	900	0	
Employees	0	0	0	
Other Expenditure	134,400	34,900	(99,500)	Imminent closure of Summit Centre has resulted reduction of costs
Income	(115,900)	(77,500)	38,400	Tenants leaving Summit Centre has led to reduction in income
Incubator	18,500	(42,600)	(61,100)	
Employees	81,600	81,400	(200)	
Other Expenditure	31,600	30,200	(1,400)	Less searches indicated below leads to a corresponding reduction in fees paid to SCC
Income	(140,700)	(120,100)	20,600	Using current trends fee income is unlikely to be achieved. Can be attributed to less people moving & economic situation.
Land Charges	(27,500)	(8,500)	19,000	
Employees	242,100	228,500	(13,600)	
Other Expenditure	4,400	5,200	800	
Income	(151,700)	(172,200)	(20,500)	Significant increase in HMO Licence renewals due to Article 4
Licensing	94,800	61,500	(33,300)	
Employees	1,321,600	1,291,500	(30,100)	Staffing restructure changes, 3x Planning posts reduction in hours, offset by increase in Agency costs to cover Interim Planning Development Manager
Other Expenditure	363,100	372,100	9,000	
Income	(796,300)	(802,300)	(6,000)	
Planning Development Control	888,400	861,300	(27,100)	
Employees	642,800	584,400	(58,400)	Staff restructure; 2x vacant CIL posts offset by cost of Agency staff
Other Expenditure	532,400	434,100	(98,300)	Local Plan growth bid underspent by £100K
Income	(215,600)	(223,100)	(7,500)	
Planning Policy	959,600	795,400	(164,200)	
Employees	0	0	0	
Other Expenditure	8,700	24,100	15,400	Funeral rate unpredictable & affected by seasonality. Costs of service are going up & this is a statutory requirement.
Income	(3,900)	(13,900)	(10,000)	Increased activity due to new premises in Elmsleigh Centre
Public Health	4,800	10,200	5,400	

Place, Protection & Prosperity

Appendix H

Results to 30-Sep-25	Budget	Forecast	Variance of	Comments
	Revised	Outturn	Forecast from Revised Bgt	
	£	£	£	
Employees	0	0	0	Increase in collection fees for strays.
Other Expenditure	17,200	17,200	0	
Income	(500)	(2,800)	(2,300)	
Rodent & Pest Control	16,700	14,400	(2,300)	
Employees	0	0	0	SBA will break even at year-end as the income collected is used for the expenditure to run the awards evening.
Other Expenditure	0	30,400	30,400	
Income	0	(32,000)	(32,000)	
Spelthorne Business Awards	0	(1,600)	(1,600)	
Employees	0	0	0	Income revised down to £44.5K to reflect more realistic assessment of income based on current trends. Licences don't all expire at same time.
Other Expenditure	3,600	3,600	0	
Income	(71,000)	(44,500)	26,500	
Taxi Licensing	(67,400)	(40,900)	26,500	
Employees	131,300	86,200	(45,100)	Temp Employment & Skills Work Coach was on maternity leave - has now returned. Costs will start going up £28k rebate received on Electricity (Laser Contract). Cost of Service Charge was originally overestimated by Building Services.
Other Expenditure	85,500	63,000	(22,500)	
Income	(96,400)	(101,700)	(5,300)	
Youth Hub	120,400	47,500	(72,900)	
Total Employees	4,382,100	4,215,900	(166,200)	
Total Other Expenditure	1,555,500	1,412,700	(142,800)	
Total Income	(2,024,500)	(1,972,900)	51,600	
Net Total	3,913,100	3,655,700	(257,400)	